

EVICTIION DEFENSE COLLABORATIVE
SAN FRANCISCO, CALIFORNIA

ANNUAL FINANCIAL REPORT

JUNE 30, 2025

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INDEPENDENT AUDITORS' REPORT

Board of Directors
Eviction Defense Collaborative
San Francisco, California

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Eviction Defense Collaborative (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Eviction Defense Collaborative as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Eviction Defense Collaborative and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Eviction Defense Collaborative's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

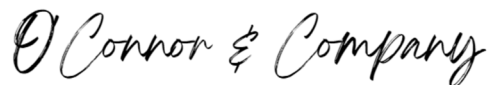
In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Eviction Defense Collaborative's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Eviction Defense Collaborative's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated July 15, 2026, on our consideration of Eviction Defense Collaborative's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Eviction Defense Collaborative's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Eviction Defense Collaborative's internal control over financial reporting and compliance.



O'Connor & Company

Novato, California
July 15, 2026

Eviction Defense Collaborative
STATEMENT OF FINANCIAL POSITION
June 30, 2025

ASSETS

Current assets:

Cash and cash equivalents	\$ 2,419,842
Grant receivables	3,185,595
Prepays and deposits	<u>60,161</u>
Total current assets	<u>5,665,598</u>

Noncurrent assets:

Restricted cash	700,813
Rental deposit	85,000
Fixed Assets, net of accumulated depreciation	55,353
Right of use operating assets, net of accumulated amortization	<u>973,444</u>
Total noncurrent assets	<u>1,814,610</u>

Total assets	<u>\$ 7,480,208</u>
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LIABILITIES AND NET ASSETS

Current liabilities:

Accounts payable	\$ 363,318
Accrued payroll	404,686
Accrued vacation	487,850
Grant advances	501,753
Operating lease liability (current portion)	547,221
Line of credit (current portion)	<u>1,951,262</u>
Total current liabilities	<u>4,256,090</u>

Noncurrent liabilities

Operating lease liability	471,252
Client trust liability	<u>199,060</u>
Total noncurrent liabilities	<u>670,312</u>

Total liabilities	<u>4,926,402</u>
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Net assets:

Net assets without donor restrictions	<u>2,553,806</u>
Total net assets	<u>2,553,806</u>

Total liabilities and net assets	<u>\$ 7,480,208</u>
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The accompanying notes are an integral part of these financial statements.

Eviction Defense Collaborative
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenue:			
Grants	\$ 20,677,331	\$ 975,000	\$ 21,652,331
Contributions	987,459	-	987,459
Litigation and attorney fees	14,240	-	14,240
Other income	67,966	-	67,966
Net assets released from restrictions	1,600,245	(1,600,245)	-
Total revenue	<u>23,347,241</u>	<u>(625,245)</u>	<u>22,721,996</u>
Expenses:			
Program services			
Legal services	8,638,469	-	8,638,469
Case management and rental assistance	10,157,509	-	10,157,509
Shelter advocates	761,867	-	761,867
Total program services	<u>19,557,845</u>	<u>-</u>	<u>19,557,845</u>
Support services			
Management and general	1,983,736	-	1,983,736
Fundraising	481,689	-	481,689
Total support services	<u>2,465,425</u>	<u>-</u>	<u>2,465,425</u>
Total expenses	<u>22,023,270</u>	<u>-</u>	<u>22,023,270</u>
Change in net assets	1,323,971	(625,245)	698,726
Net assets, beginning of period	<u>1,229,835</u>	<u>625,245</u>	<u>1,855,080</u>
Net assets, end of period	<u>\$ 2,553,806</u>	<u>\$ -</u>	<u>\$ 2,553,806</u>

The accompanying notes are an integral part of these financial statements.

Eviction Defense Collaborative
STATEMENT OF FUNCTIONAL EXPENSES
For the Year Ended June 30, 2025

	Legal Services	Case Management & Rental Assistance	Shelter Advocates	Total Program	Management and General	Fundraising	Total
Expenses:							
Salaries & benefits	\$ 5,486,047	\$ 2,347,914	\$ 609,805	\$ 8,443,766	\$ 917,472	\$ 193,804	\$ 9,555,042
Subrecipients	1,891,233	-	1,100	1,892,333	-	-	1,892,333
Rental and client assistance	-	4,655,650	-	4,655,650	-	-	4,655,650
Subsidies	-	2,272,308	-	2,272,308	-	-	2,272,308
Occupancy	220,221	101,924	15,586	337,731	178,129	15,110	530,970
Facility costs	168,108	73,528	15,755	257,391	120,025	9,841	387,257
Supplies	34,963	197,874	7,379	240,216	48,468	1,176	289,860
Program expenses	256,404	240,253	16,794	513,451	50,026	3,106	566,583
Professional services	228,907	138,724	68,201	435,832	399,680	233,792	1,069,304
IT & telecommunications	276,755	108,629	21,933	407,317	130,101	19,309	556,727
Interest & bank fees	-	-	-	-	103,403	616	104,019
Other	75,831	20,705	5,314	101,850	36,432	4,935	143,217
Total expenses	<u>\$ 8,638,469</u>	<u>\$ 10,157,509</u>	<u>\$ 761,867</u>	<u>\$ 19,557,845</u>	<u>\$ 1,983,736</u>	<u>\$ 481,689</u>	<u>\$ 22,023,270</u>

The accompanying notes are an integral part of these financial statements.

Eviction Defense Collaborative
STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2025

Cash flows from operating activities:	
Change in net assets	\$ 698,726
Adjustments to reconcile change in net assets to cash used by operating activities:	
Amortization	530,970
Changes in certain assets and liabilities:	
Grants receivable	(640,018)
Prepaid items	(7,817)
Accounts payable	(1,053,549)
Accrued payroll	63,507
Accrued vacation	106,669
Grant advances	(183,638)
Client trust liability	(58,127)
Operating lease payments	(531,290)
Net cash used by operating activities	<u>(1,074,567)</u>
Cash flows from financing activities:	
Purchase of capital assets	<u>1,951,262</u>
Net cash flows used by financing activities	<u>1,951,262</u>
Cash flows from investing activities:	
Purchase of capital assets	<u>(55,353)</u>
Net cash flows used by investing activities	<u>(55,353)</u>
Net increase (decrease) in cash during the period	821,342
Cash balance, beginning of period	<u>2,299,313</u>
Cash balance, end of period	<u>\$ 3,120,655</u>
Reconciliation of cash equivalents and restricted cash:	
Cash and cash equivalents	\$ 2,419,842
Restricted cash	<u>700,813</u>
Total cash and restricted cash	<u>\$ 3,120,655</u>
Supplemental disclosures of cash flow information:	
Interest paid	<u>\$ 104,019</u>

The accompanying notes are an integral part of these financial statements.

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Eviction Defense Collaboration Mission and Strategies

Eviction Defense Collaborative (EDC) is a nonprofit corporation organized in 1999 in the State of California. Located in San Francisco, California, EDC's mission is to prevent homelessness, preserve affordable housing, and protect diversity in San Francisco through the provision of high-quality, free legal services and referrals to tenants, advocacy to shelter clients, and emergency rental assistance. EDC was one of the first housing organizations to combine services for shelter clients, tenants in publicly owned housing, and tenants in privately owned housing in one organization, breaking traditional silos in the housing movement, to build a broad, intersectional approach to regional housing stability.

EDC is the principal partner with the City of San Francisco for the implementation of Tenant Right to Counsel (TRC) program and oversees the work of 9 legal service organizations across the city. The core strategy at EDC begins with ensuring San Francisco tenants have daily access to emergency eviction prevention services. EDC operates walk-in clinics to San Francisco tenants navigating the eviction process. EDC's clinic functions as an intake and referral clinic for all tenant legal services providers in San Francisco through which clients can access legal services and/or emergency rental assistance. EDC's legal services include full scope legal representation, emergency pro per assistance, and pairing tenants with full scope representation within the TRC system. Working collaboratively with all the TRC eviction defense attorneys in San Francisco, EDC's Rental Assistance Disbursement Component (RADCo) provides one-time rental assistance to individuals and families facing eviction in all stages of the eviction process, and has recently added two subsidy programs to EDC's wrap around Homelessness Prevention service model. Historically, EDC provided emergency pro per eviction prevention legal services to unrepresented tenants. EDC restructured its programs to better align with its role as lead partner with the City and County of San Francisco for the implementation of the Tenant Right to Counsel program (also known as Prop F or the No Eviction Without Representation Act).

B. Basis of Accounting

The accompanying financial statements are presented using the accrual method of accounting.

C. Financial Statement Presentation

In accordance with U.S. Generally Accepted Accounting Principles, net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

D. Use of Estimates

The preparation of financial statements, in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

E. Cash and Cash Equivalents

Cash and cash equivalents consist of cash and checking accounts with financial institutions.

F. Revenue Recognition

All contributions are considered available unless specifically restricted by the donor. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Amounts received that are designated for future periods or restricted by the donor are reported as support with donor restrictions. Program service fees and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed, or expenditures are incurred.

G. Government and Foundation Support and Receivables

A portion of EDC's revenue is derived from governmental funders and private Foundations which are conditioned upon performance requirements and/or the incurrence of allowable qualifying expenses. The support from these agreements is classified as grant revenue and related receivables are recognized as EDC incurs eligible expenditures. Funds received in advance of expenditure are reported as grant advances.

H. Receivables

No allowance for doubtful accounts is made since management believes that all receivables are collectible.

I. Furniture and Equipment

All acquisitions of furniture and equipment that cost more than \$2,000 and all expenditures for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Furniture and equipment is carried at cost, or if donated, at the approximate fair value at the date of donation. Depreciation is provided on a straight-line basis over the estimated useful lives of the respective assets, which range from five to seven years.

J. Right of Use Asset

EDC accounts for leases in accordance with ASC 842, Leases. These assets represent the right to use office space for both program and administrative purposes. When applicable, the related lease agreements are described in greater detail within the lease disclosure note. Right-of-use assets are amortized on a straight-line basis over the terms of the respective leases. Leases are recorded at their initial cost and are adjusted as necessary for changes in the underlying agreements.

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (concluded)

K. Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the organization. Most of all costs have been charged to program service activities based on proportional actual direct expenditures and utilization.

L. Income Taxes

EDC is exempt from Federal income and California franchise taxes under provisions of Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Code, respectively. However, tax-exempt organizations are still subject to Federal income and California franchise taxes for unrelated business income.

Management has considered this issue and believes that all of the positions taken in the federal and state tax returns are more likely than not to be sustained upon examination. The federal and state taxing authorities generally can examine the tax returns for three years and four years after they are filed or the due date of the return, whichever is later, respectively.

M. Risk Management

EDC is exposed to various risks of loss related to torts; theft of damage to and destruction of assets; errors and omissions; and natural disasters for which the EDC carries commercial insurance.

N. Recent Accounting Pronouncements

ASU 2022-03, *Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions*, for entities other than public business entities, effective for fiscal years beginning after December 15, 2024, and interim periods within those fiscal years. EDC is currently evaluating the impact of this statement on its financial statements.

ASU 2022-05, *Financial Services-Insurance (Topic 944): Transition for Sold Contracts*, effective date is for fiscal years beginning after December 15, 2024, and interim periods within fiscal years beginning after December 15, 2025, which is consistent with ASU 2020-11. EDC is currently evaluating the impact of this statement on its financial statements.

ASU 2023-02, *Investments-Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method (a consensus of the Emerging Issues Task Force)*, for entities other than public business entities, the amendments are effective for fiscal years beginning after December 15, 2024, including interim periods in such years. EDC is currently evaluating the impact of this statement on its financial statements.

ASU 2023-05, *Business Combinations-Joint Venture Formations (Subtopic 805-60): Recognition and Initial Measurement*, effective prospectively for joint venture formations dated on or after January 1, 2025. EDC is currently evaluating the impact of this statement on its financial statements.

O. Fundraising Expense

Total fund-raising expense for the year ended June 30, 2025 was \$481,689. Fundraising expenses were 49% of the total contribution revenue. The ratio of expenses to amounts raised is computed using actual expenses and related contributions on an accrual basis.

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 2 - CONCENTRATION OF CREDIT RISK

EDC maintains its cash and cash equivalents at a financial institution. Federal Deposit Insurance Corporation (FDIC) provides insurance for \$250,000 per depositor, per insured bank. EDC maintains cash and cash equivalents with commercial banks and other major financial institutions. Cash equivalents include overnight investments and money market funds. At times, such amounts might exceed FDIC limits. On June 30, 2025, the bank balances exceeded the FDIC insurance limit by \$3,882,245. Management believes the EDC is not exposed to any significant credit risk to cash.

Restricted Cash

EDC maintains separate cash accounts for funds held on behalf of clients and grant advances in the amount of \$700,813.

Funding Concentration

A significant portion of EDC's revenue is derived from contracts with the City and County of San Francisco related to the Tenant Right to Counsel (TRC) program. For the year ended June 30, 2025, revenue from TRC-related contracts represented approximately 93% of total revenue. The loss of this funding, or significant changes in program requirements, could have a material effect on EDC's operations.

NOTE 3 - GRANTS RECEIVABLE

Grants receivables are as follows as of June 30, 2025:

TRCX	\$ 581,211
TRCX	464,949
DAS	229,596
LERAP	885,621
RADCO GF	452,143
RADCO PROP C	350,305
SCA	221,770
Total	<u>\$ 3,185,595</u>

NOTE 4 - FURNITURE AND EQUIPMENT

Fixed assets balances and activity were as follows:

	Balance 6/30/25
<u>Property and Equipment</u>	
Furniture and equipment	\$ 50,070
Leasehold improvements	5,283
Subtotal	<u>55,353</u>
Less accumulated depreciation	-
Total fixed assets	<u>\$ 55,353</u>
<u>Right of Use Assets</u>	
Office space lease	\$ 2,566,353
Less accumulated amortization	(1,592,909)
Total right of use assets, net	<u>\$ 973,444</u>

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 5 - ACCRUED VACATION

Employees of EDC are entitled to paid vacation based on length of service and other factors. Employees gain a vested right to accumulate vacation. As of June 30, 2025, the value of accumulated vacation was \$487,850.

Sick leave benefits are accumulated for each employee, but employees do not gain a vested right to the accumulated sick leave benefits. Sick leave benefits are therefore not recognized as a liability by EDC, and sick leave benefits are recorded as expenditures in the period taken.

NOTE 6 - GRANT ADVANCE

EDC received from the Mayor's Office of Housing grant advances in the amount of \$32,046, California Access to Justice Commission in the amount of \$34,500 and \$435,207 from the State Bar of California, totaling \$501,753 at June 30, 2025.

NOTE 7 - LINE OF CREDIT

EDC has a line of credit at Comerica Bank with an interest rate of 8%. As of June 30, 2025, the line of credit balance was \$1,951,262. After June 30, 2025, EDC paid off the outstanding balance on its line of credit in the amount of \$1,951,262.

NOTE 8 - LEASES

On December 2, 2021, EDC entered into a 60-month lease agreement for its office space at 972 Mission Street, San Francisco, commencing on May 1, 2022, and ending on April 30, 2027. The lease required a security deposit of \$85,000, and the 60-month term includes monthly rents of \$43,775 to increase each year to reach a maximum of \$47,834. EDC uses the estimated incremental borrowing rate of 4%. This is also the weighted average discount rate. EDC has recorded a right of use asset with a value of \$2,566,353.

EDC also leases three copiers/printers for 60 months. The monthly lease payment for the first, which commenced in October 2019, is \$170, the second, which commenced in April 2021, is \$216 and the third, commenced in February 2022, is \$154.

EDC has elected to not present assets and liabilities related to leases for a period of twelve months or less. The weighted average of operating lease terms is 2 years.

Lease payments for the fiscal year ended June 30, 2025, amounted to \$546,188. Cash paid for operating lease is \$531,290. Future minimum lease payments are as follows:

<u>Office Space - Year Ending June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 547,221	\$ 10,071	\$ 557,292
2027	471,252	7,088	478,340
Total	<u>\$ 1,018,473</u>	<u>\$ 17,159</u>	<u>\$ 1,035,632</u>
<u>Copier - Year Ending June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 3,848	\$ 160	\$ 4,008
2027	1,183	49	1,232
Total	<u>\$ 5,031</u>	<u>\$ 209</u>	<u>\$ 5,240</u>
Weighted average remaining term			2 years
Weighted average discount rate			4%
Cash paid for operating leases			\$531,290

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 9 - LIQUIDITY AND AVAILABILITY

As part of EDC's liquidity management, its goal is to maintain cash and short-term investments on hand to meet 120 days of normal operating expense, which on average is \$7,240,527. In addition, any cash more than the daily requirements is invested in short-term investments and money market funds.

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

Financial assets	2025
Cash and cash equivalents	\$ 2,419,842
Grants receivable	<u>3,185,595</u>
Financial assets	<u>5,605,437</u>
Less those unavailable for general expenditures within one year due to:	
Contractual or donor-imposed restrictions:	
Restricted by donor with time or purpose restrictions	<u>-</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 5,605,437</u>

EDC has a policy to structure its financial assets to be available for general expenditures and other obligations as they come due. EDC's goal is to maintain financial assets sufficient to meet 30 days of operating expenses.

NOTE 10 - RETIREMENT PLAN

EDC has adopted a Safe Harbor 401(k) retirement plan. Eligible employees may elect to defer a portion of their annual compensation up to the maximum allowed by the Internal Revenue Code. Substantially all employees are eligible to participate. EDC is required to contribute 3% of the employee's annual salary to the plan. Employer contributions of \$227,254 were made to the plan during the year ended June 30, 2025.

NOTE 11 - CONTINGENCIES

EDC receives funds from various government sources that are subject to inspection and audit by the appropriate governmental funding agencies. The purpose is to determine whether program funds were used in accordance with their respective guidelines and regulations. The potential exists for disallowance of previously funded program costs. The ultimate liability, if any, which may result from these governmental audits cannot be reasonably estimated and, accordingly, EDC has no provision for the possible disallowance of program costs in their financial statements.

EDC is subject to litigation arising in the normal course of business. In the opinion of EDC's management there is no pending litigation that can currently be determined to have a material adverse effect on the financial position of EDC.

NOTE 12 - SUBSEQUENT EVENTS

Management evaluates events occurring after the date of the financial statements in determining the accounting for and disclosure of transactions and events that affect the financial statements. Such events have been evaluated through the date the financial statements were available to be issued.

Eviction Defense Collaborative
NOTES TO FINANCIAL STATEMENTS
June 30, 2025

NOTE 13 - RELATED PARTY TRANSACTIONS

EDC contracted with a consultant group called Next Chapter Legal to update EDC's human resource handbook during the 2024 fiscal year. This Independent Contractor group has a member that is the sister-in-law of EDC's Executive Director Daniel Casanova. EDC made \$10,470 in payments to Next Chapter Legal during the year ended June 30, 2025.

INDEPENDENT AUDITORS' REPORT ON
INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS

Board of Directors
Eviction Defense Collaborative
San Francisco, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Eviction Defense Collaborative (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses and cash flows for the year ended, and the related notes to the financial statements, and have issued our report thereon dated July 15, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Eviction Defense Collaborative's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Eviction Defense Collaborative's internal control. Accordingly, we do not express an opinion on the effectiveness of Eviction Defense Collaborative's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

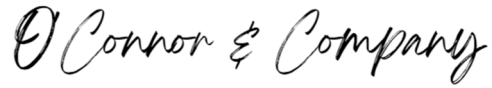
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We identified certain deficiencies in internal control that we consider to be material weaknesses, described in the schedule of findings and recommendations number 2025-001.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Eviction Defense Collaborative's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "O'Connor & Company". The script is cursive and fluid, with the "O" being particularly large and stylized.

O'Connor & Company

Novato, California
July 15, 2026

Eviction Defense Collaborative
SCHEDULE OF FINDINGS AND RECOMMENDATIONS
June 30, 2025

Finding 2025-001: Analysis and Reconciliation of Accrued Payroll and Employee Benefits Liabilities

Criteria:

It is management's responsibility to provide financial information for audit that properly recognizes the following accrued liability accounts, in accordance with accounting principles generally accepted in the United States of America:

Compensated absences
Accrued payroll and payroll taxes
401k accrued liability
Accrued expense subcontractor
Payroll reconciliation

Condition:

This is a repeat of finding 2024-001. The accounting records were maintained using Blackbaud NXT accounting system and transitioned back to QuickBooks (QB) during the fiscal year. However, the accounts and reconciliations noted above were not updated, analyzed and reconciled at year end as required by generally accepted accounting principles for nonprofits using the accrual basis of accounting.

Context:

The accounting records were maintained using a Blackbaud NXT general ledger accounting system and transitioned to QB during the fiscal year. These account balances were corrected during the audit process.

Effect:

The effect was that the organization did not have controls and procedures in place to permit the normal analysis of the accrued liability accounts in accordance with generally accepted governmental accounting practices. The impact was that some account balances were not accurate and reliable and hindered the timely preparation of both internal and external financial reports.

Cause:

The cause, in the auditor's judgment, was turnover of the financial management staff with adequate skill, knowledge and experience to maintain the organization's general ledger accounting system, that did not allow the appropriate staff to reconcile the balances on a regular basis and prepare its annual financial statements.

Recommendation:

We recommend Eviction Defense Collaborative reconcile all assets, liability, and net asset accounts to support schedules and documentation each month. The Eviction Defense Collaborative has hired the professional service firm Scrubbed.net to assist with this process.

Views of Responsible Officials and Corrective Actions:

Eviction Defense Collaborative has retained a professional service firm, Scrubbed.net, to review and revise our accounting system to better conform to current accounting practices.

Status:

This recommendation is in the process of being implemented. The accounts reported above were reconciled with immaterial differences. The organization has hired a new controller (Daniel Poore) and new professional services team (YPTC) to maintain their accounting records and resolve these issues.